



Standing Conference
of Towns and Municipalities

National Association of Local Authorities in Serbia



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*Knowledge and practice
- driving force of local development*

PROGRAM EXCHANGE

EXCHANGE PROGRAMME Standing Conference of Towns and Municipalities (SCTM) – the National Association of Towns and Municipalities in Serbia supports local self-government (LSG) system reform through a range of activities contributing to decentralisation process, local government units' capacity building and enhancing service delivery to citizens and businesses. Most of these efforts have been based on the active cooperation with European Union. In the period between 2004 and 2013, three phases of the EU funded Exchange programme were implemented.

EXCHANGE 1

October 2004 – December 2007

The overall objective of the programme was 'to support efforts of Serbia in the area of European integration by strengthening local government capacities in line with EU standards'. The project purpose was: 'to foster innovativeness and improve capacities of towns and municipalities through project-based cooperation of Serbian local governments and partner municipalities from EU countries, through exchange of knowledge and presentation of best practices applied in local governments in the EU'. The Exchange programme was developed by the SCTM in close co-operation with VNG International, the Agency for international co-operation of the Association of Netherlands Municipalities.

The overall programme value was €5,330,000. The total budget of the Fund for municipal projects was €3,300,000, while a sum of €600,000 was allocated for training of Serbian town/municipal representatives.

In scope of the programme 49 municipal projects were implemented whereby in 19 towns and municipalities a system of direct service delivery to the citizens was improved through the establishment of service/info centers; 5 LSGs introduced the primary waste separation systems, with additional 5 improving operation of their respective PUCs in this area; 3 GIS systems were introduced; in 7 LSGUs preconditions for rural development, SME development and local tourism were enhanced; two Social Service Centers were established and Youth Offices, with general operation of administration being improved in 6 LSGs. In addition, cooperation between Serbian towns/municipalities and 31 local governments from the EU has been established, of which

25 signed the Ongoing Cooperation Agreements. Over 130 LSGs have had an opportunity to upgrade the knowledge of their staff in 10 thematic areas.

EXCHANGE 2

February 2008 – March 2010

The objective of the Exchange 2 programme was "to ensure support to capacity building of the SCTM and selected local governments in defining their roles and responsibilities in line with EU standards, aiming to ensure prerequisites for a faster pace of reforms necessary for integration in the European flows". The EXCHANGE 2 programme consisted of two components: 1) Institutional Capacity Building of the Standing Conference of Towns and Municipalities, and 2) Joint Support to Local Governments in Serbia. The overall programme value was €4.5 million.

The programme contributed to improving everyday work of the SCTM, strengthened its advocacy for interests of local self-governments (LSGs) function and cooperation and approximation of national legislation with EU standards; and through analysis of legislative framework and elaboration of 6 sector analyses prepared the basis for development of the SCTM Advocacy Strategy. Additionally, the first analysis and manual for introduction of programme budgeting were drawn up. In terms of standardization of strategic planning, LSDS methodological framework, which has meanwhile become a standardized model for planning at the local level, was developed and piloted.

EXCHANGE 3

March 2010 – April 2013

The objective of the Exchange 3 programme was 'to contribute to strengthening capacities of local government units in Serbia to further participate in the decentralisation process in accordance with European Union standards.'

The overall programme value was €13 million: the fund for municipal projects was €11 million, while €2 million was allocated for implementation of the five programme components.

EU EXCHANGE 4

May 2013 – May 2015

The programme represents a continuation of activities launched within the previous phases of the Exchange programme, oriented towards the introduction of European operational models in the work of local governments in Serbia.

The overall objective of the EU Exchange 4 programme is "to contribute to the process of strategic changes at the local level by improving administrative capacity and the efficiency of service delivery in local government units in Serbia, in accordance with the principles of public administration reform, relevant national sector policies and EU practice". The EU Exchange 4 programme focused its project activities on strengthening local government units in the areas of municipal planning, finance and service delivery. The specific objectives of the programme are divided into three components.

- **Component 1:** Support implementation of relevant national priorities through linking LSG sector strategies and action plans and development of pipeline of specific sectors municipal infrastructure projects

- **Component 2:** Support fiscal decentralization through facilitating implementation of new financial regulations in area of programme budgeting, tax administration and alternative sources of financing

- **Component 3:** Support implementation of priority national policies in local economic, social and environmental sectors at local level through EU EXCHANGE 4 Grant scheme projects.

Total value of the programme amounts to €5.8 million. Of this amount, €4.5 million was earmarked for town/municipal projects, while €1.3 million was allocated for the implementation of the programme components.

The programme beneficiaries are the towns and municipalities of Serbia and their citizens as users of improved service delivery; line ministries; national and regional institutions. Over 80 towns and municipalities will be directly supported by the programme.

67 municipal project were implemented within the programme, in scope of which in 32 LSGLSGs the conditions were developed for the accelerated local economic development and attracting investments through the establishment and support to operation of the local economic development offices, development of tourism, rural development, elaboration of spatial and urban development plans and geographic information systems. The quality of work was enhanced by introducing new municipal, social and utility services for the citizens in 29 LSGLSGs. Environmental protection was improved in six LSGLSGs through primary waste separation and introduction of the energy efficiency management systems. By the elaboration of local sustainable development strategies (LSDS) capacities for planning, good governance and coordination in 15 LSGs were strengthened, and database

of local strategic documents was established on the SCTM website. Local governments and line ministries have recognised the SLAP IS as an instrument facilitating programming and planning of international assistance, EU funds and budgetary funds for the development of utility infrastructure, with the network of SLAP coordinators being established in addition. The financial management process was improved through introduction of municipal bonds and bases in the area of programme budget preparation. Dialogue between central and local governments was strengthened through participation in the work of the Intergovernmental Finance Commission. Improvement of the LSGs work was supported by implementation of 27 training courses and 11 packages of (expert) support in the areas of urban planning, property management, service delivery, local economic development, etc.

COMPONENT 1 MUNICIPAL PLANNING and SLAP IS SUPPORT

Local waste management plan

Ivanjica	Niš	Negotin
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Local environmental programme

Kruševac	Novi Sad	Novi Bečej
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Local energy plan

Ćuprija	Paraćin	Pirot
Nova Varoš		

Action plan

Rača	Čoka	Lučani
Krupanj	Žagubica	Bačka Topola
Bogatić	Bela Palanka	
Leskovac	Trstenik	

The SCTM has long experience in supporting LSGs in strategic planning. In consultations with relevant ministries of the Republic of Serbia and other national and international partners, a methodological framework for development of overall strategic plans- the Local Sustainable Development Strategy (LSDS) was developed as support to standardising local planning processes. This methodology was piloted in towns and municipalities through the various phases of the Exchange programme. Since 2007, the SCTM has performed a regular annual mapping of local strategic documents and updated an interactive database on the SCTM website containing information on municipal strategic documents that has become a widely used by a number of partners. The SCTM manages the SLAP Information System – the first and unique online database of municipal infrastructure projects that supports LSGs in operational strategic planning.

The objective of Component 1 is to support implementing national

Support in strategic planning

Application NOT recommended for environment planning	19
Application NOT recommended for energy planning	20
Application recommended for energy planning	4
Application recommended for environment planning	4
Admin not complaint	4
Application recommended for waste management planning	3
Application recommended for action planning	10
Application NOT recommended for action planning	10
Application NOT recommended for waste management planning	1

priorities, by their linking with the local governments' sector strategies and action plans including support in identification and preparation of local infrastructure projects.

The selection of LSGs supported in sector and action planning was performed through the Open Call for support LSGs in strategic planning and financial management in September and October 2013. A total of 79 applications were received and evaluated was organised in cooperation with the relevant line ministries, with the following results:

- 10 local governments were selected to prepare sector plans
 - 3 in the area of waste management,
 - 4 in the area of energy,
 - 3 in the area of environmental protection.
- 10 local governments were selected to prepare action plans and identify project 'concepts'.

In particular, developing these plans will provide the selected local governments with the following benefits:

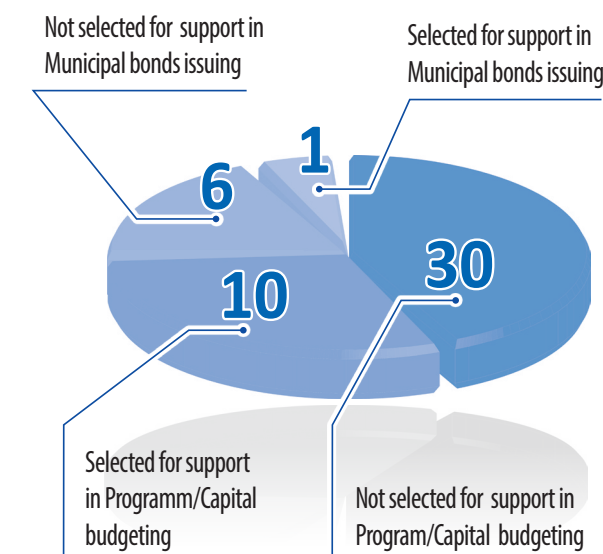
- An improved system of gathering and registering data at the local level, using performance indicators for situation analysis
- An identified implementation structure with the nominated parties responsible for implementing the strategic plan
- A strengthened ownership by the local community of the strategic/action plan through a significant involvement of local stakeholders in the strategic/action planning process
- A well-developed strategic plan in a specific sector including its action plan and a prioritised list of projects connected to funding resources and a programme budget, including use of the SLAP IS

- in project identification and action plan preparation
- Harmonization of LSGs' policies with the national legal and planning framework
- An appropriate organizational and functional structure established in the LSGLSG for implementing, monitoring and evaluating the achievement of strategic goals.

The plans will be tailored to the characteristics of each LSGLSG and will become a direct instrument not only for addressing the development needs of the LSG but also for alignment with national policies.

COMPONENT 2 MUNICIPAL FINANCE SUPPORT

Applications received for support in financial management



Program/capital budgeting

Knić	Kovin	Trstenik
Trgovište	Novi Pazar	Lučani
Gornji Milanovac	Valjevo	Bačka Topola
	Zrenjanin	

Municipal bonds

Šabac		
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Local self-governments are facing with public finance reforms through introduction of programme budgeting. The deadline for introduction of programme budgeting foreseen by the Budget System Law is the end of 2015. In cooperation with the SCTM and with the support of the EU and other donors, the Ministry of Finance has prepared a Methodology for programme budgeting. According to this methodology, the SCTM has an important role at the local government level, namely in preparing indicators and instructions for linking programme budgeting to strategic planning. EU Exchange 4 programme represents support to the SCTM in line with the public administration reform principles. Moreover, important financial issue

for LSGs is finding alternative sources of capital investment financing, such as municipal bonds which provide significant savings to LSGs compared to classic banks loans.

The objective of Component 2 is to support implementation of national priorities in the area of local finance through direct support to LSGs in their application of new financial regulations reflected in introduction of programme and capital budgeting and use of alternative sources of financing.

The selection of LSGs supported in financial management was performed through an Open call for support LSGs in strategic planning and financial management in September and October 2013. In all, 47 LSGs applications were received of which twelve LSGs were selected

to receive support in the field of municipal finance:

- 10 in programme and capital budgeting;
- 2 in the process of issuing municipal bonds.

In particular, the support in municipal finance will facilitate the local governments in:

- introducing and/or improving programme budgets in line with the methodology adopted by the Ministry of Finance, in preparing and executing of their budgets for 2015;
- developing capital budgets in line with the requirements of the Budget System Law, which requires all capital expenditures to be planned and presented for a three-year period;
- issuing municipal bonds, as alternative sources for financing capital investment projects.

The call was divided into 2 Lots: Lot 1: targeted priority 1 – ENVIRONMENT, priority 2 – LOCAL ECONOMIC DEVELOPMENT and priority 3 – SOCIAL WELFARE; Lot 2: targeted priority 1 – ENVIRONMENT and priority 2 – LOCAL ECONOMIC DEVELOPMENT.

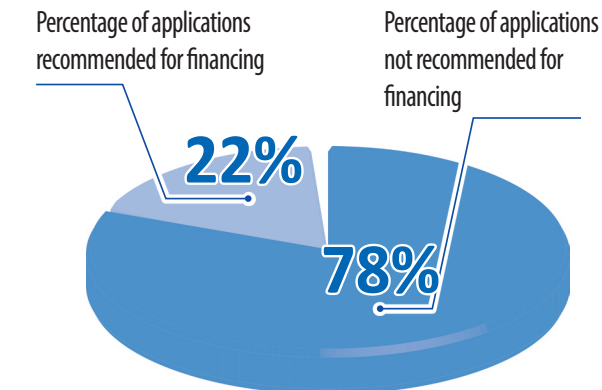
The indicative allocation of funds by lot was as follows: for Lot 1- €3,920,000; for Lot 2- €580,000. Within Lot 1 all municipalities, towns and town municipalities from the territory of the Republic of Serbia could apply, whereas the projects proposed under Lot 2 had to have cross-border impact with FRY Macedonia and be proposed by a municipality, town or city municipality in Pčinja or Jablanica districts.

A total of 123 concept notes were received, of which 58 passed the evaluation and their proponents were invited to submit full project proposals. Of these, 27 municipal projects were recommended for financing.

The total value of the selected projects is €4,296,928.40: € 3,707,436.18 is the EU contribution, while € 589,492.22 represents municipal contribution.

The total number of Serbian municipalities which will take part in the EU Exchange 4 grant scheme-funded projects' implementation is 60: 27 as beneficiaries (project coordinators) and 33 as other beneficiaries. Other actors in the implementation of projects funded by the EU Exchange 4 grant scheme in the capacity of other beneficiaries and asso-

Grant scheme



ciated parties will be: 4 local governments from the EU, two from Italy and 2 from Germany; four regional development agencies, eight public utility companies, three construction directorates, five non-governmental organisations, five agricultural cooperatives and seven centers for social work.

COMPONENT 3 EU EXCHANGE 4 GRANT SCHEME SUPPORT

The new grant scheme of the EU Exchange 4 programme is aimed at supporting meeting the public administration sector priorities and local government needs. It represents a continuation of work based on the results already achieved in the areas of legal and institutional reforms within the Exchange programme. The determined grant scheme priority areas will contribute to using the Grant Scheme's contribution to the implementation of national policies and lead to improving socio-economic development in towns and municipalities, with maximum impact and measurable results. The grant scheme will also contribute to development of inter-municipal cooperation, by stipulating as one of the open call requirements that each applicant LSG must have a co-applicant local government from the same or from a neighbouring district.

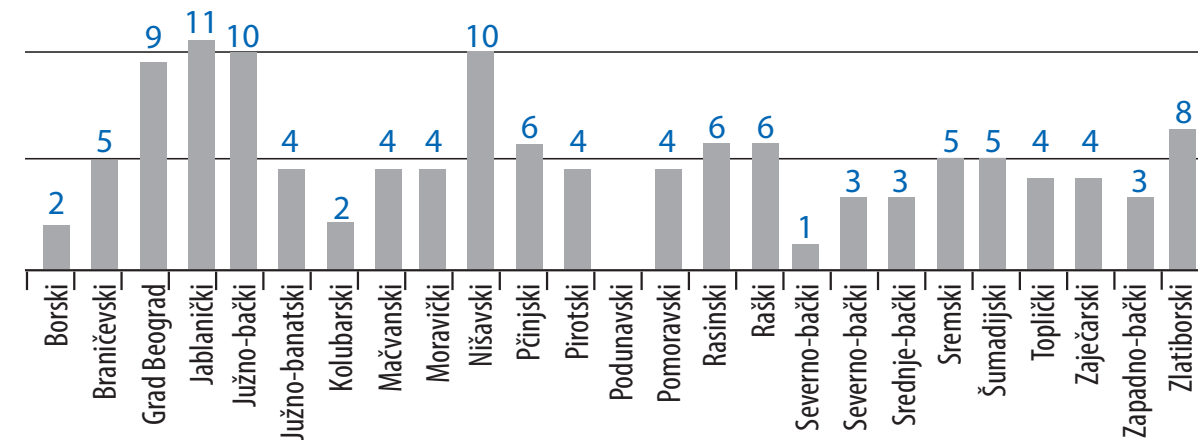
The overall objective of the grant scheme is to support implementation of priority national policies in defined areas at the local level. The specific objective was to support implementation of priority national policies in the area of environmental protection, local economic development and social welfare at local level.

The expected grant scheme results are:

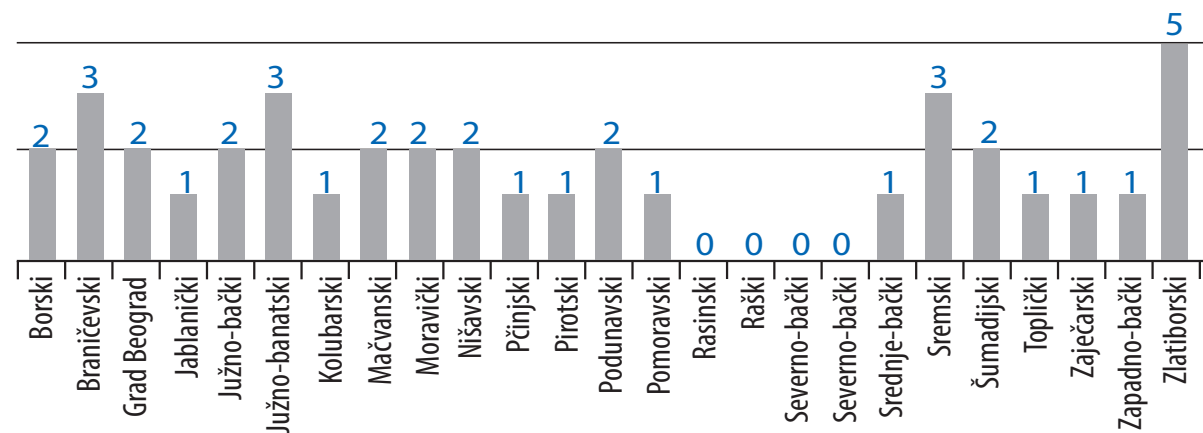
1. Municipal projects selected for financing and prepared in line with the defined national priorities in the areas of environmental protection, social policy and local economic development;
2. Improved municipal services and inter-municipal cooperation in line with the defined national priorities through the municipal projects' implementation;
3. Lessons learned, innovative approaches, know-how and best practices derived from the municipal projects in the areas covered by the grant scheme disseminated and used for future planning.

The call for proposals was published on 28 May 2013 in the form of a national restricted call, whereby all applicants were asked to submit their concept notes first. The overall indicative amount made available under this Call for Proposals is € 4,500,000, with each applicant LSG being required to ensure a contribution of 10%.

Number of project proposals - Concept note-submitted by Administrative district

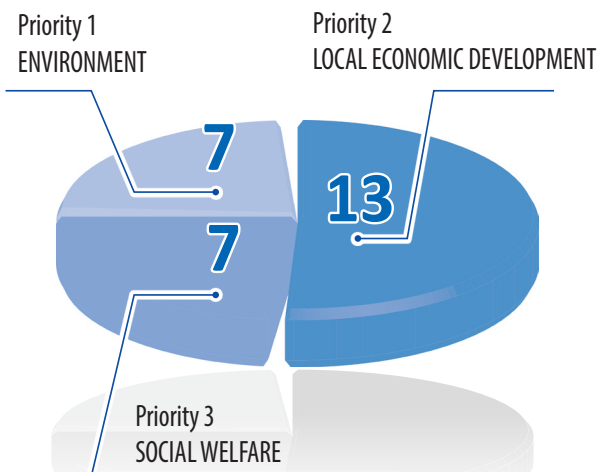


Administrative districts in which the projects funded through the grant scheme will be implemented



PRIORITY AREAS TARGETED UNDER THE EU EXCHANGE 4 GRANT

Projects per priority area selected for financing



Priority 1 ENVIRONMENT

Theme: Waste management

Grant scheme is focused on the waste management systems through establishment and/or improvement of the primary separation models in a town/municipality. Environmental protection is an area where harmonisation with the *acquis communautaire* will be strongly reflected at the local level. In recent years significant progress has been made in harmonising the strategic and legal frameworks with EU directives. Projects in this area are aimed at improving waste management systems through the closure and remediation of unsanitary landfills and illegal dump sites, and arranging and cleaning river beds and banks, and will directly contribute to the implementation of the Solid Waste Management Strategy; Law on Waste Management; Law on Packaging and Packaging Waste.

To be eligible for this priority, an LSG had to fulfil two conditions, name-

ly to have the following documents: (1) cooperation agreement between the regional landfill operator and the LSG unit, and (2) act of the operator for establishing management of the regional landfill.

Within this priority, LSGs could choose between the two lots supporting different types of projects and groups of mandatory activities. Under Lot 1, LSGs could apply for the following types of action: support to waste management systems through establishing and/or enhancing the model of primary waste separation in municipalities, and closure and remediation of unsanitary landfills and dump sites.

LSGs had to include in their projects the following mandatory activities: (i) Development planning and optimization of the PUCs responsible for municipal solid waste management and waste-related municipal activities (management and organizational practices, capacity building, efficiency of waste collection, fee collection and transport); (ii) Introducing/enhancing primary waste separation in municipalities; and (iii) Public awareness raising on waste management and primary separation.

Under Lot 2, LSGs could apply for the following types of actions: Support waste management systems through supporting closure and remediation of unsanitary landfills and illegal dump sites, and/or development and cleaning of river beds and banks. The proposed projects had to have cross-border impact with FRY Macedonia and could broaden their project activities in the area of cleaning river beds and banks.

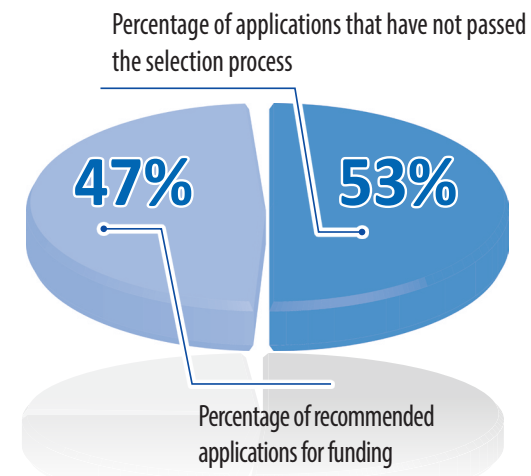
LSGs had to include in their proposals the following mandatory activities: (i) Optimization of municipal and Public Utility Company operations in solid waste management and closure/remediation activities (capacity building, closure enforcement measures, public relations); and (ii) Public awareness activities related to waste disposal and closure of waste dumps.

For priority 1, the total number of project proposals received was 15. The total number of projects recommended for financing is 7.

The total number of Serbian towns/municipalities to participate in the implementation of projects financed under Priority 1 is 15, as follows: 7 as beneficiaries (project coordinators) and 8 as other beneficiaries.

Projects supported under Priority 1 environmental protection will introduce primary separation that should contribute to: (i) Reducing the amounts of waste deposited in landfills; (ii) Raising public awareness of the importance of waste management; (iii) Promoting recycling and re-use of waste, both for recyclables and specific waste streams;

Priority 1 – Environment



(iv) Creating conditions for bio-degradable waste to be collected and treated separately instead of being deposited in a landfill; (v) Promoting inter-municipal cooperation in collecting, treating and marketing recyclables; (vi) Supporting further development of recyclables markets.

Priority 2 LOCAL ECONOMIC DEVELOPMENT

Theme: Property Management

Support to property management is an important condition for improving the investment climate at the local level, and this priority relates to the following national strategies and legislation: Law on Local Self-Government; Law on Public Property; National Economic Development Strategy of the Republic of Serbia; draft Law on Cooperatives.

Adopted in September 2011, the Law on Public Property provides a legal basis for establishing LSGs' jurisdiction and control over the public property in their possession. It has established the con-

ditions for local governments to obtain ownership of the property and establish property management in the best interest of the whole community.

The grant scheme will address the property management process, which is an essential condition for investment and overall local economic development, raising the competitiveness of the local economy and the quality of the business environment.

The following group of mandatory activities had to be included in project proposals: (i) Establishment of a municipal organizational structure for property management; (ii) Collection, verification and analysis of data on public property that is subject to transfer to the ownership of the LSG; (iii) Creating a database of such properties; (iv) Submission of completed property record forms to the Republic Property Directorate, ensuring that the registered property unit is in the unified database of state-owned property.

The total number of projects recommended for financing is 9.

The total number of Serbian towns/municipalities to participate in the implementation of projects financed under this Priority 1 is 29, of which: 9 as beneficiaries (project coordinators) and 20 as other beneficiaries.

Theme: Agricultural business cooperation

Support to agricultural cooperatives is considered important for local economic development. New legislative solutions contained in the draft Law on Cooperatives recognise them as a new legal form of entrepreneurship, and encourage overall cooperative revitalization. Strengthening the competitiveness of local economies through agricultural cooperatives is to be addressed through the grant scheme, thus contributing to their improved performance, overcoming problems of land fragmentation and supporting the implementation of the national strategic policy.

The main objective of the support is to improve the local economic climate through encouraging business cooperation in line with the draft Law on Cooperatives. Support through Exchange 4 is designed to directly support LSGs in preparing economic policy measures and financial incentives to encourage cooperatives, as well as to improve their management capacity. In project proposals for

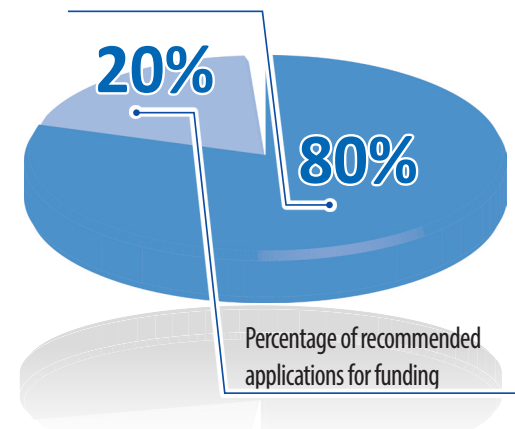
this type of action, LSGs had to include within their projects the following mandatory activities: (i) Formation of agricultural cooperative funds / financial incentives by LSGs for the improvement and development of the cooperative sector; and (ii) The determination of appropriate economic policy measures (other than financial incentives) by LSGs to encourage agricultural cooperatives.

The total number of projects recommended for financing is 4.

The total number of Serbian towns/municipalities to participate in the implementation of projects financed under this Priority 1 is 10, of which: 4 as beneficiaries (project coordinators) and 6 as other beneficiaries.

Priority 2 – Local economic development

Percentage of applications that have not passed the selection process



For priority 2, the total number of project proposals received was 66.

The total number of projects recommended for financing is 13.

Within this priority, the grant scheme is focused twofold. The projects supported within the thematic area Property Management should contribute to the following: (I) increased budget revenues; (II) lower budget expenditures; (III) greater accountability and transparency in asset management; (IV) investment and business

improvement; (V) enhanced local economic development and increased competitiveness.

The projects supported in the thematic area Agricultural business cooperation directly support the republic strategic framework, which recognizes the role of LSGs in economic development, especially in fostering communication and cooperation with the private sector, support to businesses to create associations (clusters, cooperatives) and business incubators.

Priority 3 SOCIAL WELFARE

Theme: Social protection services for the elderly

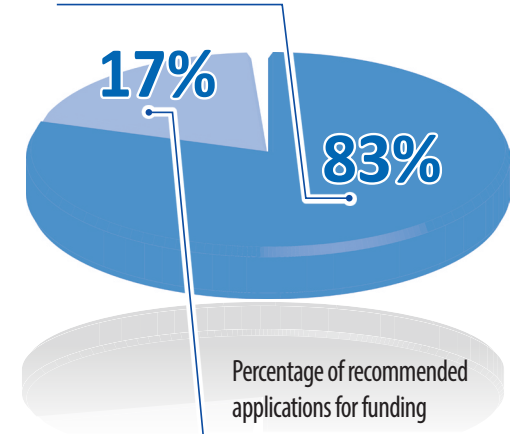
The development of high-quality local social services through innovation and cooperation of different stakeholders is important for implementing the concept of social inclusion as the foundation of social policy in Serbia. The grant scheme supports is targeted towards improving capacities of LSGs in professionalizing social service delivery at the local level and developing a multi-sector approach, increasing their efficiency and accessibility. This priority relates to the following national strategies and legislation: Social Welfare Strategy; Poverty Reduction Strategy; National Strategy on Ageing; the Law on Social Protection.

Local governments could apply for the projects including: introduction and/or improvement of social service - home care for the elderly. For this type of action, LSGs had to include in their proposals the following group of mandatory activities: (i) Accreditation of "geronto domaćica" - homecare service providers; (ii) Introduction of financial obligation for home care social service in the municipal budget (budget 2015); (iii) Introduction of participatory financing and a participation scale according to beneficiary income for the home care social service

The grant scheme supports projects that contribute to development process of standards of social welfare services, licensing and accrediting organizations and professionals for service provision, developing criteria for admission and prioritization of beneficia-

Priority 3 – Social welfare

Percentage of applications that have not passed the selection process



ries, improving the advocacy of licensed professionals, improving the management of organization and services and monitoring and evaluation of municipal expenditures and service costs. Projects will contribute to improvement of community-based home care for the elderly, improve their quality of life.

For Priority 3, the total number of project proposals received was 42.

The total number of projects recommended for financing is 7.

The total number of Serbian towns/municipalities to participate in the implementation of projects financed under Priority 3 is 18, of which: 7 as beneficiaries (project coordinators) and 11 as other beneficiaries.

THE LIST OF MUNICIPAL PROJECTS FINANCED UNDER THE EU EXCHANGE 4 GRANT SCHEME

Theme	Beneficiary - Project coordinator	Project title	Other beneficiaries	Associated organisation(s)	Grant value (€)	Total project value (€)
Waste management	City of Čačak	Development of primary waste separation in the territory of Moravica region	Municipality of Ivanjica; Municipality of Lučani; Regional development agency for spatial and economic development of Raška and Moravica districts	Public Utility Company Regional waste management center Duboko – Užice	162.172,98	184.287,48
	Municipality of Bogatić	Improved waste management in Municipalities of Bogatić and Vladimirci	Municipality of Ivanjica	Public Utility Company Bogatic	152.167,96	169.075,52
	Municipality of Bajina Bašta	Say no to dump sites!	Municipality of Lučani	N/A	146.224,15	170.206,21
	Town of Užice	Waste is not garbage!	Regional development agency for spatial and economic development of Raška and Moravica districts	Public Utility Company Bioktos; Public Utility Company Zlatibor; Regional Development Agency Zlatibor	134.698,88	162.190,10
	Municipality of Surdulica	Do not throw the waste away	Municipality of Vladimirci	Public Company Vodovod, Surdulica	127.447,94	142.145,82
	Municipality of Babušnica	Clean environment for a better life	Municipality of Sjenica	N/A	142.206,49	158.007,21
	Town of Sremska Mitrovica	Regional landfill „Srem – Mačva“	Municipality of Čajetina	Public Utility Company Srem-Mačva; Public Utility Company Komunalije, Sremska Mitrovica; Public Utility Company „Stari Grad“, Šabac	138.655,00	154.593,60

Theme	Beneficiary - Project coordinator	Project title	Other beneficiaries	Associated organisation(s)	Grant value (€)	Total project value (€)
Property management	Municipality of Kovačica	Stimulating socio-economic development through efficient property management	Municipality of Alibunar	N/A	129.653,88	145.891,62
	Town of Kragujevac	Effective property management- the basis for sustainable local economic development	Municipality of Topola; Municipality of Batočina; Municipality of Knić; Municipality of Rekovac	Urban Planning Directorate, Kragujevac	162.996,62	197.691,48
	Municipality of Beočin	Property of local governments –important link to local economic development	Municipality of Sremski Karlovci; Municipality of Šid; Municipality of Čajetina; NGO Center for Balanced Regional Development –CenTriR	N/A	140.988,29	158.076,34
	Municipality of Negotin	Improved property management in Municipalities of Negotin and Kladovo	Municipality of Kladovo	N/A	102.808,02	118.757,10
	Town of Pančevo	Property management 1,2,3	Town of Zrenjanin	N/A	100.747,59	114.485,90
	Municipality of Stara Pazova	Effective property management in Municipalities of Stara Pazova and Inđija	Municipality of Inđija Construction Directorate Municipality of Stara Pazova; Construction Directorate Municipality of Inđija	N/A	126.374,95	148.676,41
	Town of Požarevac	Property management – mutual benefit	Municipality of Petrovac na Mlavi; Municipality of Kučevo; Municipality of Velika Plana; Municipality of Veliko Gradište; Municipality of Golubac; Municipality of Žagubica	N/A	190.220,38	219.147,90
	Municipality of Lučani	Out property supports our development	Municipality of Arilje; Municipality of Gornji Milanovac	Public Utility Company Gornji Milanovac; Public Utility Company Komunalac, Lučani	177.230,55	207.529,92
	City of Novi Sad	Public property management	Municipality of Apatin	Public Utility Company Informatika, Novi Sad	112.320,87	147.267,43

Agricultural business cooperation

Theme	Beneficiary - Project coordinator	Project title	Other beneficiaries	Associated organisation(s)	Grant value (€)	Total project value (€)
	Municipality of Lebane	<i>We call it "The fruit from Heaven" for a reason!</i>	Municipality of Bojnik; Agricultural cooperative "Bumbari"; Municipality of Collecorvino (Germany); Municipality of Bobritzsch-Hilbersdorf (Germany)	N/A	102.459,22	119.765,30
	Municipality of Merošina	<i>Prunes and plums for European market</i>	Municipality of Blace; Agricultural cooperative "Oblačinska Višnja"; Municipality of Reichenbach (Germany); Municipality of Collecorvino (Germany); Regional Development Agency South	N/A	117.054,65	133.365,22
	Municipality of Svrljig	<i>Svrljig lamb and "belmuž" cheese – organic brands from Svrljig for big European cities - Svrljižanka</i>	City Municipality of Niška Banja; City Municipality of Crveni Krst; Agricultural cooperative "Svrljižanka"; Municipality of Bobritzsch-Hilbersdorf (Germany); Municipality of (Italy); NGO "Kulturni Kod"	N/A	113.223,67	130.157,11
	Municipality of Lazarevac	<i>"Bee-keeping Center – Kačerski med"</i>	Municipality of Lajkovac; Agricultural cooperative "Kačarski med"; Municipality of Ljig	N/A	100.528,22	118.268,50

Theme	Beneficiary - Project coordinator	Project title	Other beneficiaries	Associated organisation(s)	Grant value (€)	Total project value (€)
	Municipality of Veliko Gradište	<i>Care for the elderly – returning the favour</i>	Town of Požarevac; Municipality of Golubac; Municipality of Malo Crniće	N/A	127.859,66	142.066,29
	Municipality of Alibunar	<i>Home assistance in Municipalities of Alibunar and Kovačica</i>	Municipality of Kovačica; NGO Center for Liberal Democratic Studies	N/A	137.154,53	195.935,04
	Municipality of Priboj	<i>We care for the elderly</i>	Municipality of Prijepolje; Social Protection Center Priboj; Social Protection Center Prijepolje; Center for Social Issues Nova Varoš	N/A	178.185,40	197.983,77
	Town of Zaječar	<i>Helping hand</i>	Municipality of Negotin; Social Protection Center Zaječar; Social Protection Center Negotin; Municipality of Majdanpek; Social Protection Center Majdanpek; Regional Development Agency for the development of Eastern Serbia– RARIS	N/A	147.833,69	174.538,00
	Municipality of Topola	<i>Service home assistance for the elderly in Municipalities of Topola, Arandelovac and Smederevska Palanka</i>	Municipality of Arandelovac; Municipality of Smederevska Palanka	N/A	122.987,41	136.835,13
	Municipality of Žabari	<i>Building sustainable services, jobs and organisation</i>	Municipality of Žagubica; Association for the Community Development Municipality of Žagubica; Center for Social and Economic Development	Centar za socijalnu zaštitu Žabari	155.787,74	175.042,40
	Municipality of Sjenica	<i>Improving living conditions for the elderly in Municipalities of Sjenica and Bajina Basta</i>	Municipality of Bajina Basta	N/A	157.447,44	174.941,60

Social services for the elderly



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